

DUNDONALD INTERNATIONAL ICE BOWL RISK REGISTER

Costed Risk Register

| No. | Risk | Root cause | Security | Flexibility | Unique/ Flagship | Aesthetics | Innovation | Sustainable | Function & efficiency | Futureproofing | Technology | Robustness | Accessible | Multi purpose space | Programme | Whole Life Costs | Commercial | Business Continuity | Severity | Impact | Score | Risk Cost Allocation | % probability of occurrence | Estimated Monetary Value (Risk X %probability) | Recommended Action | Owner | Comment |
|----------|---|---|----------|-------------|------------------|------------|------------|-------------|-----------------------|----------------|------------|------------|------------|---------------------|-----------|------------------|------------|---------------------|----------|--------|-------|----------------------|-----------------------------|--|--------------------|-------------------|---------|
| A | Procurement | | | | | | | | | | | | | | | | | | | | | | | | | | |
| A1 | Procurement route not confirmed | Awaiting results of Soft Market Testing and OBC recommendations | | | | | | 2 | | | | | | | 3 | 2 | 2 | | 3 | C | 9 | £840,000 | 10% | £84,000 | | LCCC | |
| A2 | Suitable contractor not appointed | PQQ documents not suitable for the project; risk reduced following completion of agreed procurement strategy | | | 2 | | | 2 | | | | 3 | | | 3 | 3 | 2 | | 3 | B | 6 | £1,400,000 | 5% | £70,000 | | LCCC/ AECOM | |
| A3 | Contract choice not suitable for the works | Option for NEC contract not suitable; risk reduced following completion of procurement strategy | | | | | | | | | | | | | | | 5 | | 5 | E | 25 | £1,400,000 | 5% | £70,000 | | LCCC/ AECOM PM | |
| A4 | Procurement Contractor challenge | Perceived or real failure to comply with the procurement regs | | | | | | | | | | | | | 5 | | 5 | | 5 | B | 10 | £288,000 | 20% | £57,600 | | LCCC/ AECOM PM | |
| A5 | Tender documentation not completed to programme | Design team fail to complete | | | | | | | | | | | | | 5 | | 3 | 3 | 5 | E | 25 | £94,000 | 15% | £14,100 | | AECOM PM | |
| A6 | Delay to ITT | tender documentation not complete, design not complete, client delay | | | | | | | | | | | | | 5 | | 3 | 3 | 5 | E | 25 | £46,000 | 20% | £9,200 | | AECOM | |
| A7 | Tender incomplete at award | missing information | | | | | | | | | | | | | 5 | | 3 | 3 | 5 | E | 25 | £280,000 | 10% | £28,000 | | AECOM | |
| A8 | Tender of Ice and Bowling kit - Separate to Main Contractor | Client wishes to tender. Works to be incorporated into the main contract | 2 | | | | 2 | | | | | | | | 5 | 2 | 3 | | 5 | D | 20 | Strategic | 30% | £0 | | LCCC | |
| A9 | Tendered design exceeds budget | Specification/ design exceeds initial allowances, reduced allowance at stage 3 to reflect increased certainty over sub-structure costs | | | 4 | 4 | | | | 3 | 2 | | | | 5 | 3 | 3 | 3 | 5 | C | 15 | £700,000 | 20% | £140,000 | | IDT Lead | |
| A10 | The market expectation from the Contractor perspective/ Contractor interest | Dependant on the market and potential main contractor workload; risk reduced with fully design procurement strategy with full BOQ reducing contractor's tendering risks | | | | | | | | | | | | | 4 | | 4 | 2 | 4 | B | 8 | £1,400,000 | 10% | £140,000 | | LCCC | |
| A11 | BREXIT | Britain's exit from the EU. Potential effect on procurement laws., Allowance reduced following formal leave agreement with potential for currency fluctuations not realised | | | | | | | | | | | | | | | 2 | | 2 | B | 4 | £370,000 | 10% | £37,000 | | LCCC | |
| A12 | Clarity around the Procurement recommendation | All parties clear on the effect of the chosen procurement route and the contract type | | | | | | | | | 3 | | | | | | | | 3 | A | 3 | included A1 | 10% | £0 | | LCCC | |
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| B | Planning | | | | | | | | | | | | | | | | | | | | | | | | | | |
| B1 | Planning Application not submitted as programme | Impact of various consultations generally on the design; risk mitigated with planning application now submitted | | | | | | | | | | | | | 5 | | 3 | | 5 | C | 15 | £47,000 | 0% | £0 | | LCCC/ AECOM | |
| B2 | Planning Application not submitted as programme | Impact of operators or developers on the design through Soft Market Testing | | | | | | | | | | | | | 5 | | 3 | | 5 | C | 15 | Included B1 | 20% | £0 | | LCCC | |
| B3 | Planning Application not submitted as programme | Impact of revised Project Brief upon Project Budget | | | | | | | | | | | | | 5 | | 3 | | 5 | C | 15 | Included in B1 | 20% | £0 | | LCCC | |
| B4 | Planning permission not granted as programme | Delays by the Planning Office and Consultees | | | | | | | | | | | | | 5 | | 3 | | 5 | C | 15 | £47,000 | 20% | £9,400 | | LCCC/ AECOM | |
| B5 | Onerous planning conditions | Statutory authorities / consultees requiring additional works to be carried out | | | | 3 | | 3 | 3 | | | | | | | | 5 | | 5 | E | 25 | £250,000 | 20% | £50,000 | | LCCC/ AECOM | |
| B6 | Disagreement to the use of wider Leisure Park land | Programme delay and inappropriate use of LP land | | | 4 | 3 | 4 | 2 | | 2 | | | 3 | 4 | | | | 4 | 4 | A | 4 | Strategic | 10% | £0 | | LCCC | |
| B7 | Internal Department potential conflict | Dissagreement between parties on the delivery of the project | | | | | | | | | | | | | 3 | | 3 | 3 | 3 | C | 9 | £700,000 | 20% | £140,000 | | LCCC | |
| B8 | Post application/ approval changes | Potential unforeseen issues or client changes | | | | 3 | | | | | | | | | 3 | | 3 | | 3 | C | 9 | Included in B7 | 10% | £0 | | LCCC/ AECOM | |

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| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| D1 | Challenges to facilities mix | Lack of adequate engagement with stakeholders | | | 3 | | | 3 | 2 | | | 3 | 2 | 2 | | 2 | | 3 | B | 6 | Included with C8 | 30% | £0 | | LCCC | | |
| D2 | Challenges to stakeholder / partner / developer / operator options | Deficiencies in advertising the prospectus to the markets | | | | | | | | | | 3 | | 2 | 3 | 3 | | 3 | C | 9 | Strategic | 10% | £0 | | LCCC | | |
| D3 | Ensuring commitment from partners / tenants / stakeholders in a timely manner | Lack of clarity for return information and timetable in the prospectus | | | | | | | | | | | | 2 | 3 | 3 | | 3 | C | 9 | £94,000 | 20% | £18,800 | | LCCC | | |
| D4 | Delays to procure legal advisors for the entire project | Requirement for consistent legal advice with a complete overview of all elements | | | | | | | | | | | | | | 1 | | 1 | A | 1 | Strategic | 5% | £0 | | LCCC | | |
| D5 | Challenge on the appointment of IDT leading to a programme delay and additional cost | Lack of perceived transparency | | | | | | | | | | | | 2 | | 2 | | 2 | B | 4 | Strategic | 10% | £0 | | LCCC | | |
| D6 | Current tenant/ contractor challenges | Current lease agreements may not include for flexibility or potential shut down period | | | | | | | | | | 3 | | 2 | 3 | 3 | | 3 | C | 9 | Strategic | 20% | £0 | | LCCC | | |
| D7 | Dispute arising during construction | Potential costs and delays to the project and client | | | | | | | | | | | | 5 | | 5 | | 5 | B | 10 | £560,000 | 20% | £112,000 | | LCCC/ AECOM | | |
| D8 | Dispute arising during design | Potential costs and delays to the project | | | | | | | | | | | | 5 | | 5 | | 5 | A | 5 | £94,000 | 10% | £9,400 | | LCCC/ AECOM | | |
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| E | Site Location & Characteristics | | | | | | | | | | | | | | | | | | | | | | | | | | |
| E1 | Further works identified by surveys not yet envisaged | Outcome of exploratory works | | 3 | | | | 3 | 3 | | | | | | 3 | 3 | | 3 | C | 9 | £50,000 | 20% | £10,000 | | AECOM | | |
| E2 | Asbestos - inaccessible areas, 30 year old plant etc | Discovery of asbestos content within the existing building | | | | | | | | | | | | | 5 | 5 | | 5 | E | 25 | £30,000 | 5% | £1,500 | | LCCC | | |
| E3 | Archaeology | Discovery of archaeological remains on site | | | | | | | | | | | | | 2 | 4 | | 4 | E | 20 | £10,000 | 5% | £500 | | LCCC | | |
| E4 | Contamination | Discovery of contaminated land on site | | | | | | 3 | | | | | | | 2 | 5 | | 5 | C | 15 | £50,000 | 10% | £5,000 | | LCCC | | |
| E5 | Ground conditions | extent or unknown conditions reduced with firming up of foundation design and survey works at stage 3. Residual risk retained | | | | | | 3 | | | | | | | 2 | 5 | | 5 | C | 15 | £620,000 | 25% | £155,000 | | LCCC | | |
| E6 | Ecology & Environmental Impact | Unknown conditions or limitations | | | | | | 5 | | | | | | | 2 | 5 | | 5 | C | 15 | £50,000 | 10% | £5,000 | | LCCC | | |
| E7 | Demolition Surveys - early stage for demolition of 10 bowling lanes | to determine if this can be achieved and how | | | | 4 | 3 | | | | | | 4 | | 3 | 4 | | 4 | D | 16 | Included with E1 | 50% | £0 | | LCCC | | |
| E8 | Demolition Surveys - Existing building demolition | Unknown conditions or limitations | | | | | | 2 | | | | | | | 4 | 5 | | 5 | C | 15 | Included in capital costs | 10% | £0 | | LCCC | | |
| E9 | Anti social behaviour | Basic security measures may not stop prohibited civilians entering the site | 3 | | | | | | 3 | | | 3 | | | | 3 | | 3 | B | 6 | £105,000 | 10% | £10,500 | | LCCC/ Contractor | | |
| E10 | Site security - Main Contractor responsibility | Unknown conditions or limitations | 3 | | | | | | | | | | | | | | | | 3 | A | 3 | Included in E9 | 10% | £0 | | Contractor | |
| E11 | Additional/ Temporary Carparking | May be required, to be determined | | 3 | 2 | | | 3 | | | | | | | 3 | 1 | 3 | | 3 | B | 6 | Included in capital cost | 50% | £0 | | LCCC | |
| E12 | Live site - impact on Public | Unknown conditions or limitations. Potential impact on the existing centre and how it is run. | 2 | | | | | | 2 | | | | 4 | | | | | 4 | B | 8 | £30,000 | 20% | £6,000 | | LCCC/ Contractor | | |
| E13 | Provision for opening of new complex while demolition is ongoing in existing | logistical/ build issues and exclusion zones | 3 | | 2 | | | | 4 | | | | 4 | 4 | 4 | 4 | 5 | 5 | E | 25 | Included in capital costs | 30% | £0 | | LCCC | | |
| E14 | Visual Impact - Roof and associated M&E | Potentially cant hide or disguise plant and associated MEP | | | 3 | | | | | | 3 | | | | | 3 | | 3 | C | 9 | £100,000 | 50% | £50,000 | | AECOM | | |

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| F | Project Brief | | | | | | | | | | | | | | | | | | | | | | | | | | |
| F1 | Brief, costs, programme etc not accurate | LCCC works information not sufficiently developed with too many assumptions | | | | | | | | | | | | | 5 | 5 | 4 | 5 | E | | 25 | Included above | 10% | £0 | | LCCC/AECOM | |
| F2 | Adverse impact of SMT respondents on the brief, design and programme | The prospectus and advertising does not attract adequate respondents | | 3 | | | | | | 3 | | | | 3 | 3 | 3 | | | 3 | C | 9 | Included above | 20% | £0 | | LCCC | |
| F3 | The brief is inaccurate and does not represent the project aims and objectives | Inadequate time allowed for brief development and approval | | 3 | 3 | | | | 3 | 3 | | | | 3 | 4 | 5 | | 3 | 5 | E | 25 | Included above | 10% | £0 | | LCCC | |
| F4 | Programme implications of progressing a developer partnership option | Delays to overall programme in completing a partnership agreement before making an investment decision | | | | | | | | | | | | | 5 | 3 | | | 5 | C | 15 | £188,000 | 30% | £56,400 | | LCCC | |
| F5 | Programme delays caused by late information from partners / stakeholders | Programme delays causing compensation events | | | | | | | | | | | | | 5 | 3 | | | 5 | E | 25 | Included in F4 | 30% | £0 | | LCCC | |
| F6 | Black box requirements from End Users | Information delays causing compensation events | | | | | | | | | | | | | 5 | 2 | | | 5 | C | 15 | Included in F4 | 20% | £0 | | LCCC | |
| G | Design Development | | | | | | | | | | | | | | | | | | | | | | | | | | |
| G1 | Unproven design and/or materials and products | Unproven design and/or materials and products resulting in delays or cost over-runs | | 3 | 3 | | 3 | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | D | 12 | £280,000 | 10% | £28,000 | | AECOM | |
| G2 | Changes / advances in technology - updates to Building Regulations 2019 changes etc | Regulation changes - Public Buildings to be nearly Carbon Neutral in 2019 | | | | | | | | | 3 | | | | 3 | 3 | 3 | 3 | 3 | C | 9 | £1,000,000 | 50% | £500,000 | | LCCC | |
| G3 | Statutory/ Utility requirements | Changes in statutory requirements | | | | | | | | | | | | | 5 | 5 | | | 5 | E | 25 | £100,000 | 10% | £10,000 | | LCCC | |
| G4 | Failure to comply with statutory requirements | Lack of client and IDT knowledge | | | | | | | | | | | | | 5 | 5 | | | 5 | E | 25 | Included in G2 | 10% | o | | AECOM | |
| G5 | Non-achievement of BREEAM | Client or contractor fails to achieve a BREEAM rating | | | | | | 3 | | | | | | | | | | | 3 | C | 9 | Strategic | 10% | o | | LCCC/AECOM | |
| G6 | Performance requirements not included in the works information | Works information not complete | | | | | | | | | | 5 | | | 5 | 5 | 5 | | 5 | E | 25 | Included above | 10% | £0 | | AECOM | |
| G7 | Failure of design to meet brief | Failure by designers or potential gaps in the brief that directly affects the ability to deliver | | 4 | 3 | | | | 4 | | | | | | 4 | 4 | | | 4 | C | 12 | Included above | 10% | £0 | | AECOM | |
| G8 | Failure of design to meet end user satisfaction | Lack of stakeholder consultation | | | | | | | | | | 3 | | | 3 | 3 | 3 | 3 | 3 | D | 12 | Included above | 10% | £0 | | AECOM | |
| G9 | Building Control approval | Potential changes during the delivery stage that may effect the nature of the design | | | | | | | | | | | | | 5 | 5 | | | 5 | C | 15 | £100,000 | 30% | £30,000 | | LCCC | |
| G10 | Design errors | Designers mistakes/ oversights | | 3 | 3 | 3 | | | 3 | | | | 3 | 3 | 3 | 3 | 4 | | 4 | D | 16 | £100,000 | 10% | £10,000 | | AECOM | |
| G11 | Acoustic performance | Large spaces with various loud activities. May need specialist input | | | | | | | 5 | | | | | 3 | | 3 | | | 5 | C | 15 | £100,000 | 10% | £10,000 | | AECOM | |
| G12 | Design team resources | Lack of resource/ switching of personnel | | | | | | | | | | | | 3 | | | | | 3 | C | 9 | £47,000 | 10% | £4,700 | | AECOM | |

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| G13 | Design continuity prior to planning approval | potential divergence of the design from what was approved by the planners | | | 3 | 3 | | | | | | | | | 5 | | 3 | | 5 | E | 25 | £100,000 | 10% | £10,000 | | LCCC/AECOM | |
| G14 | Security | Designers ability to design out crime and provide adequate security measures | 5 | 3 | | | | | | | | | | | | 3 | | | 5 | B | 10 | £50,000 | 20% | £10,000 | | LCCC/AECOM DT | |
| G15 | Facilities manager/ End user input | Early input into the design so that retrospective changes are not issued in the later stages | | | | | | | | | | | | | | 5 | 2 | 3 | 5 | A | 5 | Strategic | 10% | £0 | | LCCC | |
| G16 | DDA compliance and possible further enhanced requirements | Design ability to be compliant with current regulations | | | | | | | 5 | 3 | | | | | 3 | | 3 | | 5 | C | 15 | Included above | 10% | £0 | | AECOM | |
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| H | Construction | | | | | | | | | | | | | | | | | | | | | | | | | | |
| H1 | Delay in completion of the Contract | Delay in issue and signing of the contract documents | | | | | | | | | | | | | 5 | | 3 | 5 | 5 | E | 25 | £94,000 | 20% | £18,800 | | LCCC | |
| H2 | Delay due to restricted site possession | Client unable to provide site access | | | | | | | | | | | | | 5 | | 5 | 5 | 5 | E | 25 | £47,000 | 10% | £4,700 | | LCCC | |
| H3 | Delay due to inclement weather | Inclement weather | | | | | | | | | | | | | 5 | | 5 | | 5 | E | 25 | Cost neutral | 5% | £0 | | LCCC | |
| H4 | Asbestos | Discovery of ACM's within the existing building | | | | | | | | | | | | | 3 | | 5 | | 5 | C | 15 | £80,000 | 5% | £4,000 | | LCCC | |
| H5 | Archaeology | Discovery of archaeology on the site | | | | | | | | | | | | | 5 | | 5 | | 5 | E | 25 | Included above | 5% | £0 | | LCCC | |
| H6 | Contamination | Discovery of contaminated land | | | | | | | | | | | | | 5 | | 5 | | 5 | E | 25 | Included above | 5% | £0 | | LCCC | |
| H7 | Services strikes | Unknown underground services | | | | | | | | | | | | | 5 | | 5 | | 5 | E | 25 | Included above | 10% | £0 | | LCCC | |
| H8 | Delay due to unforeseen ground conditions | Unforeseen ground conditions | | | | | | | | | | | | | 5 | | 5 | | 5 | E | 25 | £80,000 | 10% | £8,000 | | LCCC | |
| H9 | Completion delayed due to other construction matters | Contractor does not perform | | | | | | | | | | | | | 5 | | | 3 | 5 | E | 25 | £70,000 | 5% | £3,500 | | Contractor | |
| H10 | Quality of works unacceptable | Contractor does not perform | | | | 5 | | | | | | | | | 5 | | | 3 | 5 | E | 25 | £200,000 | 5% | £10,000 | | Contractor | |
| H11 | Material and component supply | Orders not placed in time to accommodate delivery with long lead-in periods | | | | | | | | | | | | | 5 | | | | 5 | C | 15 | Delays already included above | 5% | £0 | | Contractor | |
| H12 | Slow responses to contractor queries | Delays included above | | | | | | | | | | | | | 5 | | | | 5 | C | 15 | Delays already included above | 10% | £0 | | AECOM | |
| H13 | Loss / damage to property or injury to unauthorised persons | Vandalism and/or unauthorised entry into the site | | | | | | | | | | | | | 3 | | 3 | | 3 | C | 9 | Included with security and contractors included in contract responsibilities | 5% | £0 | | LCCC | |
| H14 | Latent defects | Defects arising after completion | | | | | | | | | | | | | | | 5 | | 5 | C | 15 | | 5% | £0 | | Contractor | |
| H15 | Contractor insolvency | Insolvency of the contractor | | | | | | | | | | | | | 5 | | 5 | 5 | 5 | E | 25 | £3,000,000 | 5% | £150,000 | | LCCC | |
| H16 | Insolvency | Insolvency of supply chain member | | | | | | | | | | | | | 3 | | 3 | | 3 | C | 9 | Included above | 5% | £0 | | Contractor | |
| H17 | Labour strike | Industrial action | | | | | | | | | | | | | 5 | | | 5 | 5 | C | 15 | Contract conditions | 5% | £0 | | LCCC | |
| H18 | Shortage of skills | Labour shortage due to other projects/ | | | | | | | | | | | | | 3 | | | 3 | 3 | C | 9 | Strategic | 5% | £0 | | LCCC/ Contractor | |

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| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| H19 | Fraud | Contractor and supply chain commit fraud | | | | | | | | | | | | | 3 | | | 3 | 3 | C | 9 | Strategic | 5% | £0 | | LCCC | |
| H20 | Site security during construction | Building a potential target | 5 | | | | | | | | | | | | | | | | 5 | B | 10 | Included above | 10% | £0 | | Contractor | |
| H21 | Potential fire | Hot works and unforeseen circumstances | | | | | | | | | | | | | 3 | | | 3 | 3 | E | 15 | Insurance provisions | 10% | £0 | | Contractor | |
| H22 | Statutory changes | Unforeseen changes | | | | | | | | | | | | | 5 | 5 | | | 5 | E | 25 | Included above | 10% | £0 | | LCCC | |
| H23 | Building Control approval | Contractors ability to meet standards and adequate supervision during construction. | | | | | | | | | | | | | 5 | | | 5 | 5 | D | 20 | Included above | 5% | £0 | | Contractor | |
| H24 | Impact to existing building during construction | noise, logistics and structural problems | 3 | | | | | 3 | 3 | | | | | | 3 | | | 3 | 3 | C | 9 | £100,000 | 10% | £10,000 | | LCCC | |
| H25 | Handover, Zero Defects and soft landings | quality of contractors work and ability to close out snags prior to completion | | | | 3 | | | | | | | | | 3 | | | 4 | 4 | C | 12 | Included above | 10% | £0 | | Contractor | |
| H26 | Effect on neighbours and public | noise and logistical problems | | | | | | 3 | | | | | | | | | | | 3 | C | 9 | Strategic | 10% | £0 | | LCCC | |
| H27 | Tenant fitout along side main contractor fitout | ability to meet the main contractors programme | | 4 | | | | | | | | | | | 4 | | 3 | | 4 | D | 16 | To be aligned with procurement Contract requirement and spec to included in construction cost | 25% | £0 | | LCCC | |
| H28 | Local support of Plant | procured from a local source, so it can be fixed relatively quickly | | | | | | | | | | | | | 4 | | 3 | 4 | 4 | D | 16 | To be aligned with procurement Contract requirement and spec to included in construction cost | 10% | £0 | | LCCC/ Contractor | |
| H29 | Social Clauses | required by LCCC | | | | | | | | | | | | | | | | 3 | 3 | B | 6 | To be aligned with procurement Contract requirement and spec to included in construction cost | 10% | £0 | | LCCC | |
| H30 | retained elements from existing building | Client may wish to retain some elements of the existing building | | | | | | | | | | | | | 3 | | 3 | 3 | 3 | B | 6 | Strategic | 5% | £0 | | LCCC | |
| H31 | Specialist decommissioning | may be required by particular existing plant | | | | | | | | | 3 | | | | | | | 3 | | B | 6 | £50,000 | 10% | £5,000 | | LCCC/ Contractor | |
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| J | Communication | | | | | | | | | | | | | | | | | | | | | | | | | | |
| J1 | Client changes to management | Illness to project staff, holidays, redeployment etc | | | | | | | | | | | | | 3 | | | 3 | 3 | C | 9 | £47,000 | 5% | £2,350 | | LCCC | |
| J2 | Breakdown of stakeholder relations | Stakeholders feel their requirements not being met | | | | | | | | | | | | | 3 | | 3 | | 3 | C | 9 | Strategic | 10% | £0 | | LCCC | |
| J3 | Client inaction | Delay or failure on the part of the Client in providing information, making decisions or consents that impact the project | | | | | | | | | | | | | 5 | | 5 | | 5 | E | 25 | £94,000 | 10% | £9,400 | | LCCC | |
| J4 | Poor communication between Client / IDT / contractor | Lack of communication | | 3 | 3 | 3 | 2 | | 3 | 3 | 3 | 3 | | | 3 | | 3 | | 3 | C | 9 | £94,000 | 10% | £9,400 | | LCCC/ AECOM/ Contractor | |
| J5 | Lack of commitment between Client / contractor | Lack of commitment | | | | | | | | | | | | | 5 | | 5 | 5 | 5 | E | 25 | Strategic | 10% | £0 | | LCCC/ AECOM/ Contractor | |
| J6 | Poor communications with stakeholders | Lack of communication | | | | | | | | | | | | | 3 | | 3 | 3 | 3 | C | 9 | Strategic | 10% | £0 | | LCCC, AECOM | |
| J7 | Poor communication between Steering Group & Project Board | Lack of communication | | | | | | | | | | | | | 3 | | 3 | 3 | 3 | C | 9 | Strategic | 10% | £0 | | LCCC | |
| J8 | LCCC reputation / public image / public relations | Lack of communications / governance / procedures | | | 4 | | | 3 | | | | | | | | | | 3 | 4 | C | 12 | Strategic | 10% | £0 | | LCCC | |
| J9 | Consider External Document Management System (e.g. Aconex) | may be needed to manage documentation | | | | | | | | | | | | | | | 2 | | 2 | C | 6 | included in construction cost | 20% | £0 | | LCCC | |

DUNDONALD INTERNATIONAL ICE BOWL RISK REGISTER

Costed Risk Register

| No. | Risk | Root cause | Security | Flexibility | Unique/ Flagship | Aesthetics | Innovation | Sustainable | Function & efficiency | Futureproofing | Technology | Robustness | Accessible | Multi purpose space | Programme | Whole Life Costs | Commercial | Business Continuity | Severity | Impact | Score | Risk Cost Allocation | % probability of occurrence | Estimated Monetary Value (Risk X %probability) | Recommended Action | Owner | Comment |
|----------|--|---|----------|-------------|------------------|------------|------------|-------------|-----------------------|----------------|------------|------------|------------|---------------------|-----------|------------------|------------|---------------------|----------|--------|-------|-------------------------------|-----------------------------|--|--------------------|-------------------------|---------|
| J10 | Common data environment BIM - Bim Execution Plan | | | | | | | | 3 | 3 | | | | | 2 | 3 | | | 3 | C | 9 | Included in construction cost | 10% | £0 | | AECOM | |
| K | Health and Safety | | | | | | | | | | | | | | | | | | | | | | | | | | |
| K1 | Injury to end user and / or site personnel | Inadequate Health & Safety provision | | | | | | | | | | | | | 3 | | | | 3 | C | 9 | £94,000 | 10% | £9,400 | | LCCC, AECOM, Contractor | |
| K2 | Negligent act | Negligent act, omission or default of the employer which results in loss or damage | | | | | | | | | | | | | 4 | 3 | 3 | | 4 | - | 0 | Strategic | 5% | £0 | | LCCC | |
| K3 | Non Negligent acts | unforeseen circumstances | | | | | | | | | | | | | 5 | 5 | 4 | | 5 | E | 25 | Strategic | 5% | £0 | | LCCC | |
| K4 | Ensure Designers Risk Assessments are carried out adequately | Designers Risk Assessments left to the last minute | | | | | | | | | | | | | 3 | | | | 3 | C | 9 | Strategic | 10% | £0 | | AECOM | |
| K5 | Change to H&S legislation | Change of H&S legislation adding time and cost | | | | | | | | | | | | | 3 | | | | 3 | C | 9 | Strategic | 5% | £0 | | LCCC | |
| K6 | Principal Designer/ Contractor | Capability of fulfilling the new CDM role | | | | | | | | | | | | | 2 | | | | 2 | B | 4 | Strategic | 5% | £0 | | LCCC | |
| K7 | Unauthorised activity on site | Potentially creating a target | 5 | | | | | | | | | | | | | | | | 3 | B | 6 | Strategic | 10% | £0 | | LCCC/ Contractor | |
| K8 | Site visits - hazards, signing in and out | Visitors forgetting to or neglecting to sign in | | | | | | | | | | | | | | | | | 2 | B | 4 | Strategic | 5% | £0 | | Contractor | |
| K9 | Unfamiliar visitors with site | Visitors forgetting to or neglecting to sign in | | | | | | | | | | | | | | | | | 2 | B | 4 | Strategic | 5% | £0 | | Contractor | |
| K10 | Phasing plan | Need to keep the existing centre running while construction of the new centre is underway | | | | | | | | | | | | | 5 | 5 | 5 | | 5 | E | 25 | Strategic | 20% | £0 | | LCCC | |
| K11 | Refrigeration Plant at the rear of the site, potential contamination and decommissioning | Potential for hazardous material | | | | | | | | 3 | | | | | | | | | 3 | B | 6 | Strategic | 10% | £0 | | LCCC, AECOM, Contractor | |
| L | Operational | | | | | | | | | | | | | | | | | | | | | | | | | | |
| L1 | Ensure business continuity. Existing to remain operational until new complex is launched | Existing building is at the end of its economic life and major plant or fabric failures are highly possible | | | | | | | | | | | | | 5 | 5 | 5 | | 5 | E | 25 | Client direct | 20% | £0 | | LCCC | |
| L2 | Operational management challenges | Programme delay until the management method is agreed | | | | | | | | | | | | | 5 | 3 | 5 | 5 | 5 | E | 25 | Client direct | 10% | £0 | | LCCC | |
| L3 | Staff / trade union challenges | Operational options causing staff implications | | | | | | | | | | | | | 5 | 5 | 5 | 5 | 5 | E | 25 | Client direct | 10% | £0 | | LCCC | |
| L4 | Lack of project promotion and marketing to deter competition | New competition from other public or private sectors impacting the OBC | | | 3 | | | | | | | | | | | 3 | 3 | | 3 | C | 9 | Client direct | 10% | £0 | | LCCC | |
| L5 | Negative publicity / public image issues / reputation | Lack of communication / engagement / governance | | | 4 | | | | | | | | | | 3 | 4 | 4 | | 4 | D | 16 | Client direct | 10% | £0 | | LCCC | |
| L6 | Operational issues arise on occupation | Building form and function | | | | | | 4 | | | | | | | 3 | 3 | | | 4 | C | 12 | Client direct | 10% | £0 | | LCCC | |

DUNDONALD INTERNATIONAL ICE BOWL RISK REGISTER

| No. | Risk | Root cause | Security | Flexibility | Unique/ Flagship | Aesthetics | Innovation | Sustainable | Function & efficiency | Futureproofing | Technology | Robustness | Accessible | Multi purpose space | Programme | Whole Life Costs | Commercial | Business Continuity | Severity | Impact | Score | Risk Cost Allocation | % probability of occurrence | Estimated Monetary Value (Risk X %probability) | Recommended Action | Owner | Comment |
|------------------------|---|--|----------|-------------|------------------|------------|------------|-------------|-----------------------|----------------|------------|------------|------------|---------------------|-----------|------------------|------------|---------------------|----------|--------|-------|----------------------|-----------------------------|--|--------------------|-------|---------|
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| L7 | Operational issues arise on occupation | Management | | | | | | | 4 | | | | | | 3 | 3 | | | 4 | C | 12 | Client direct | 20% | £0 | | LCCC | |
| L8 | Operator dissatisfaction with facilities | no input into the initial design. Lack of stakeholder consultation | | | | | | | | | | | | | | | | 3 | 3 | C | 9 | Client direct | 5% | £0 | | LCCC | |
| L9 | Concession holder dissatisfaction with facilities | no input into the initial design. Lack of stakeholder consultation | | | | | | | | | | | | | | | | 3 | 3 | C | 9 | Client direct | 5% | £0 | | LCCC | |
| L10 | Public dissatisfied with facilities | no input into the initial design. Lack of stakeholder consultation | | | 5 | | | | | | | | | | | | | | 5 | D | 20 | Client direct | 5% | £0 | | LCCC | |
| L11 | Equipment failure | Teething problems with new equipment | | | | | | | | | | | | | 4 | 4 | 4 | | 4 | D | 16 | Client direct | 10% | £0 | | | |
| Total costs | | | | | | | | | | | | | | | | | | | | | | £16,872,000 | | £2,403,650 | | | |
| Inflation | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Tender Inflation | | | | | | | | | | | | | | | | | | | | | | | | £2,206,131 | | | |
| Construction Inflation | | | | | | | | | | | | | | | | | | | | | | | | £1,492,250 | | | |

Severity 1 2 3 4 5

Impact A B C D E